

The Board met between 09:00 – 18:00 on 5 and 6 May 2017 at the Fairmont Hotel, Singapore

1. Opening of the Meeting	1	5. Future World Sailing Meetings	7
2. General Business	2	6. Recommendations Not Based on Submissions	8
3. Reports / Information	3	7. Any Other Business	8
4. Events	5		

Present:

Kim Andersen – President
HM King Constantine - President of Honour
Jan Dawson - Vice-President (for 6th only)
Torben Grael - Vice-President
Gary Jobson - Vice-President
Quanhai Li - Vice President
W. Scott Perry – Vice-President
Yann Rocherieux – Chairman, Athletes' Commission
Ana Sanchez del Campo Ferrer – Vice-President
Nadine Stegenwalner – Vice-President
Andy Hunt – Chief Executive Officer

In attendance:

Hugh Chambers – Chief Commercial Officer
Alastair Fox – Director of Events
Helen Fry – Director of Business Operations
Jon Napier – Director of Legal Affairs and Governance
Jason Smithwick – Director of Technical & Offshore
Stephanie Vogel – PWC (in part)

1. Opening of the Meeting

(a) Communication from the President

The President welcomed everyone to Singapore and reported on his activities since the last meeting. Since the December 2016 meeting the following matters were outstanding:

i) Governance Commission

It was noted there was a recommendation for the establishment of a Governance Commission and recommended next steps in the insights from the MNA Survey.

ii) Paralympic Sailors Involvement in the Athletes Commission

Decision

A submission would be made for the November 2017 Annual Conference

iii) Race Officials improvements to existing technology

Some enhancements have been made and the remainder of the requirements would be captured as part of the digital re platforming project.

(b) Conflicts of Interest

The Register of Interests was noted and there were no further interests to note.

(c) Minutes

The minutes of the Board meeting of 24, 25 and 26 February 2017 (circulated and approved after the meeting) were noted.

The minutes of the Board meeting of 27 March 2017 were noted.

The Board considered the draft minutes of its meeting of 24 April 2017.

Decision

The minutes of the Board meeting of 24 April 2017 were approved.

(d) Minutes Matters Arising

There were no matters arising.

2. General Business

(a) Consolidated Statutory Accounts 2016

The consolidated statutory accounts for the year ended 31 December 2016 were presented. The Board noted the Audit Committee had recommended approval of the accounts.

Decision

The consolidated statutory accounts for 31 December 2016 were approved by the Board. The Board authorised the President to sign the letter of representation to the auditors on behalf of the Board of World Sailing Limited.

(b) Management Accounts Year to Date and Budget

The March 2017 Managements Accounts were noted. The Chief Executive Officer presented the Budget 2017 reforecast and the Board noted the small variance between budget and reforecast.

(c) World Sailing Debtors

The list of World Sailing debtors and the Executive Office's actions to chase the debts, were noted.

Decision

The Board considered that the number of debtors, particularly those relating to MNA and Class subscription fees, was unacceptable. It was agreed the President would raise the matter at the Council meeting and the Executive Office is to recommend to the Board improvements to the current payment practices to improve the situation.

(d) Quarterly Report on the Isle of Man Trust

The quarterly report on the Isle of Man Trust was noted.

(e) Remuneration Committee

The Board received a paper concerning options for a remuneration committee.

Decision

The paper was approved and the Executive Office are to bring a detailed implementation proposal to the next Board meeting.

(f) Contract Review

The Board noted the contract register.

(g) Olympic Equipment Review Timelines

A paper on the timelines for the Olympic Equipment review was noted based on the existing Regulations.

Decision

The time line needs to be updated as soon as possible by the Executive Office to reflect both the Regulations and the actions that are necessary for Council to decide on.

The proposed changes to the contract with the Olympic Classes to meet the EU Anti-Monopoly requirements will be shared with the Board.

(h) Disciplinary Cases

The Board noted that no disciplinary cases were outstanding.

(i) MNA Matters

i) MNA Survey

The Chief Executive Officer presented the MNA Survey which would be presented to Council.

Decision

TSE Consulting will be asked to look at the MNA Groups and Continental statistics and identify what the different priorities are for each region.

ii) Cambodia

The Board received an update on the application for membership and noted the recent decisions of the Constitution Committee.

Decision

The Constitution Committee is to continue to work with Cambodia to progress its application.

iii) Suspension of MNAs

The list of suspended MNAs was noted.

(j) Sustainability Commission

The Chief Executive Officer reported on the proposed membership of the Sustainability Commission and the Board noted the Commission would be working on a long-term strategy document to 2030 for the sustainability of our sport.

(k) Submissions

i) Submission M01-17 - Athletes Commission – Filling Vacancies

Recommendation to Council: Approve with the following amendment:

Support the amendment from the Constitution Committee

ii) Submission M02-17 - Athletes Commission – Voting Rights in Committees

Recommendation to Council: Approve with the following amendment:

Support the amendment from the Constitution Committee

iii) Submission M03-17 - Para World Sailing Committee – Terms of Reference

Recommendation to Council: Approve

3. Reports / Information

(a) Vice-Presidents' Reports

The Vice-Presidents reported on their activities since the last Board meeting.

(b) CEO Report

The Chief Executive Officer circulated a written report.

i) World Sailing Office Location

The Chief Executive Officer updated the Board on the progress with the relocation of the office of World Sailing (UK) Limited to London.

Decision

The Board approved several resolutions concerning the lease for the new office property (recorded separately).

(c) Commercial Report

i) World Sailing Show

The Board reviewed the business case for the World Sailing Show.

Decision

The World Sailing show should carry on in the same format until the end of 2017 when the production will be reassessed.

ii) Broadcast Production Partner update

The Chief Commercial Officer gave an update on the Broadcast Production Partner selection process.

Decision

The Board approved the appointment of Sail Tracks.

iii) Sponsorship update

The Chief Commercial Officer updated the Board on sponsorship and commercial opportunities currently being pursued.

iv) Digital platform plan

The Chief Commercial Officer informed the Board of the plans for the updated website and digital platform. A business case will be presented to the Board for approval once the scoping work had been completed.

(d) Council Preparation

i) Broadcast & Media Report

The Chief Commercial Officer gave an in-depth analysis of the Broadcast and Media Report from Rio 2016. The Board noted that this report was confidential and that it would be presented to Council.

ii) PwC Report

Stephanie Vogel presented PwC's independent review of the sport's performance against the IOC Agenda 2020, including Olympic and non-Olympic equipment. This was a fact-based independent assessment across all types of equipment for the World Sailing Council and used a structured compilation of all available data at World Sailing. The Board noted that PwC had carried out data analysis using the application of analytics-driven approach and reliable methodology.

iii) Council Agenda

The Board reviewed the Council Agenda.

(e) Case 78 Working party and Terms of Reference

Decision

The Board approved the membership of the working party and proposed terms of reference

(f) Safety

A paper on sailor personal safety was considered. The principle was agreed and it was requested the Executive Office consult with the Equipment Committee and Medical Commission on the approach and complete the paper for publishing.

4. Events

(a) Sailing World Cup Strategy

The Director of Events presented a report produced by a sub-committee of the Board that had been established to review World Sailing event strategy and the World Cup.

The report included key recommendations that would be finalised following the Mid-Year meeting before being presented to the Events Committee for their review and recommendations in June.

i) Timeline

The timeline required by Regulations for decisions for events was presented and discussed.

Nadine Stegenwalner declared an interest over the discussions about Kiel hosting 2018 World Cup Series Final.

The Director of Events gave a report on the timelines for critical decisions for the World Cup. It was noted that there needs to be a bid process for the 2019 / 2020 European round and that this process should start following the 2017 Annual Conference. It was further noted that no contract has been signed for the 2018 and 2019 World Cup Finals. The 2018 World Cup Final had been previously awarded to Kiel, subject to there being no commercial conflicts and contract.

Decision

The Board's Sub-committee will review the decision for the 2018 World Cup Final to be hosted at Kiel during Kieler Woche due to the anticipated commercial conflicts.

The Chief Executive Officer will consult with the Kieler Woche organising committee as soon as possible.

It was noted that the 2018 World Cup Series qualification system has been published.

Decision

The Board Event Strategy Sub-committee should target presenting a paper identifying issues, options and recommendations for the Board to approve before the Events Committee strategy meeting in June.

ii) SWC Management Group

The Board reviewed a paper from the Director of Events regarding the management of the World Cup going forward.

Decision

The Board approved the following groups to take the World Cup forward:

- 1. Board SWC Sub-Committee: already appointed by the Board to produce recommendations for the Events Committee to review and take forward.**
- 2. Events Strategy Working Party: appointed in March by the Events Committee to review and make recommendations on the future World Sailing event strategy, including the calendar and World Cup Series.**
- 3. World Cup Management Group: appointed by the Board at the Mid-Year meeting to work with the Technical Delegate to implement policy decisions.**

(b) 2018 Youth Olympic Games

The Director of Events presented an update on the 2018 Youth Olympic Games. It was noted that the Qualification System and confirmation of the Qualification Events venues and dates had been published.

Decision

It was agreed that the Youth Olympic Games Working Party would continue to make its recommendations for the 2018 Youth Olympic Games to the Board. For future Youth Olympic Games, recommendations are to be made to Council via the normal committee process.

(c) 2017 Para World Sailing Championship, Kiel

The Director of Events advised the Board that event registrations for the 2017 Para World Sailing Championships in Kiel were very positive with 39 nations from 5 continents already confirmed. It was noted that this number could increase further over the coming days but that it was essential to ensure that all those registered nations were able to attend the World Championships.

The World Sailing support budget for the 2017 Para World Sailing Championships was reviewed and the Board agreed that additional budget could be requested if required.

(d) 2020 Olympic Sailing Competition and Showcase Events

Nadine Stegenwalner and Torben Grael declared interests in this item. As the presentation was a public presentation to be given to Council, the President agreed there was no conflict on this occasion. In future, the President agreed that it would be necessary for both Board members to leave the meeting when reports and matters concerning the 2020 Olympic Sailing Competition were discussed.

The Director of Events gave an update on the progress of the 2020 Olympic Sailing Competition. The Director of Events and Chief Executive Officer had carried out a site visit to Enoshima and Tokyo in March where the focus had been finalising plans for the Field of Play and the test events in 2018 and 2019.

The Director of Events, Chief Executive Officer and President had also met with the IOC, the Tokyo 2020 Organising Committee and OBS in April and had very positive engagement over plans for the 2020 Olympic Sailing Competition.

Proposals for Kiteboarding and Offshore Showcase Events are currently being reviewed by the IOC, OBS and the Tokyo 2020 Organising Committee.

(e) 2020 Programme Commission

The Director of Events gave an update on the World Sailing proposals for the 2020 Event Programme. It was noted that the IOC Executive Board would approve the events and quotas for all International Federations at its meeting on 12 July 2017.

(f) 2024 Olympic Sailing Competition

The report from the Director of Events on the Sailing venues for the Los Angeles and Paris bids was noted.

(g) 2018 Sailing World Championships

The Director of Events presented an update on preparations for the Aarhus 2018 Sailing World Championships. It was noted that planning for the test event and the tender process for the Host Broadcaster were both well under way.

(h) Youth Sailing World Championships

The Director of Events gave a presentation of the Youth Sailing World Championships. The Board noted the updates on plans for the 2017 Sanya Youth Worlds, the 2018 Corpus Christi Youth Worlds, the 2019 Gdynia Youth Worlds and the 2020 bid process.

Decision

A proposal for a sanction fee for the 2020 Youth Worlds will be presented to the Board in September.

Submissions for the changes to the Regulations will be presented to the 2017 Annual Conference to modify the timeline for awarding the Youth Worlds and to change the dates of Southern Hemisphere venues.

(i) **Special Events Status Report**

The Board noted Council's decision in November 2016 to adopt a paper that defined World Sailing Special Event status with the purpose of encouraging, supporting and promoting high profile events in the professional era and exercising consistently World Sailing's control and oversight responsibilities towards events that are exceptionally permitted under the RRS and other various Regulations.

Decision

The existing Special Events and events requesting Special Event status will be defined into two groups.

The future status of the Melges 20 and GC32 World League Racing Circuit as a Special Event should be reviewed. The Clipper Round the World Race should be reviewed alongside the Major Oceanic Events. The GC32 Class should be encouraged to become a World Sailing Class Association.

The Star Sailors League is approved as a Special Event subject to contract.

The Executive Office is to prepare a comprehensive paper for the Board as to the rationale of Special Event Status.

The World Sailing Major Oceanic Events will be reviewed in accordance with the Special Event status strategy. A paper will be developed for the 2017 Annual Conference.

The Executive Office will review the terminology used around Special Events and make any recommendations for change at the September 2017 Board meeting.

Once the terminology has been agreed, the Executive Office will be responsible for contract negotiations with the events.

(j) **Kiteboarding**

The report on Kiteboarding governance was noted.

5. Future World Sailing Meetings

(a) **2017**

- i) Board Meeting - 3–5 September
- ii) Annual Conference – 4 –12 November

(b) **2018**

- i) Board Meeting - 3–5 February
- ii) Mid-Year Meeting - 12–15 May
- iii) Board Meeting - 8–10 September
- iv) Annual Conference - 2–10 November

6. Recommendations Not Based on Submissions

- (a) General Authority for the Board to allow Associate Members attend events

Under Regulation 1.17(d), Associate Members can only compete in World Sailing events, world and continental championships and regional games with the approval of Council. To promote participation in events within a quicker timeframe, the Board recommends to Council that Council's authority is delegated to the Board.

- (b) Judicial Board

The Board recommends to Council that:

- i) Charlie Manzoni QC (HKG) be appointed as Chairman for 2017 – 2020.
- ii) The new Chairman will work with the Board to recommend the remaining members of the Judicial Board. Council will be asked to approve the new Board members by email.
- iii) Until the approval of the Board and Council by email, the current Judicial Board will continue in office.

- (c) Ethics Commission

The Board confirmed to the Executive Office that recruitment to the Commission should begin and should comprise a majority of independent members.

- (d) Development and Regions vacancy

Following the resignation of Malav Shroff from the Development and Regions Committee as ASAF representative, the Board recommends to Council that Captain Ajay Narang (IND) be appointed to the Committee as the ASAF representative.

- (e) Joint Working Parties

Under Regulation 5.5.1(c), Council may appoint a joint working party with the consent of the chairmen of the relevant committees. In 2015 Council delegated this authority to the Board until November 2016. The Board recommends to Council that this authority is delegated again to the Board for 2017 – 2020.

7. Any Other Business

- (a) World Sailing Events Management Limited

Jan Dawson and Scott Perry, as directors of World Sailing Event Management Limited, declared an interest in this item.

Decision

The Board agreed to sign a letter of comfort to the directors of World Sailing Event Management Limited for the 12 months following the approval of the financial statements.

- (b) Advertising Code

The Board raised a concern about the protections in the Advertising Code for gender discrimination following an incident at an event.

Decision

The Board referred this case to the Chairmen of the Constitution Committee and Racing Rules Committees to review the Advertising Code's prohibited characteristics.